Annual Church and Ministry Seminar October 21, 2025 <u>Agenda</u>

7:30 - 8:30	Registration and vendor booths
8:30 - 9:45	Legal Update from The Church & Ministry Law Group attorneys at Schmitt Schneck Even & Williams, P.C. Robert Erven Brown Lacy Cooper Jonathan A. Ruybalid
9:45 - 10:30	Session by Kevin Norton, CPCU and Monica J. Stern, CPA
10:30 - 10:40	Break
10:40 - 12:15	Session by Julie Froke, EA, Monica J. Stern, CPA and Barbara L. Starley, CPA
12:15 - 12:30	Open Questions and Answers - Door Prize Drawing

Live Stream Information

Download 2025 Seminar packets at www.mjsterncpa.com in advance. There are two - one from Robert Erven Brown and one from Monica J. Stern, CPA.

To view the Live Stream go to www.pvumc.org/watch No password is needed. You will view on the traditional service site.

To ask questions, send an email to <u>info@mjsterncpa.com</u> or use the live stream chat. We will try to get as many questions as possible. Please indicate if the question is for Bob or for Monica, if not obvious.

Monica J. Stern, CPA, PLLC 2025 Annual Church and Ministry Seminar

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Monica J. Stern, CPA, PLLC 2025 Annual Church and Ministry Seminar

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Barbara L. Starley, CPA

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Bruce Kindall

Brotherhood Works (fka Ministry Works)

Tonya D. Miller

Special Thanks

Paradise Valley United Methodist Church Pastor Jonathan Arnpriestor Jen Ben, AV/Streaming Sam Henderson, coffee master

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General Liability	
General Liability	
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Covered Damages – Bodily Injury and Property Damage Covered Activities – Premises, operations, and activities	
Coverage Triggers – Occurrence basis	
Who is covered – Entity, Board, employees, volunteers	
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2	
<u>Directors & Officers Liability</u>	
Directors & Officers Endomity	
Covered Damages – Financial	
Covered Activities – Wrongful acts arising out of decisions of the board	
Coverage Triggers – Occurrence (Preferred) & Claims Made	
Who is covered – Entity, Board Members and others	
2	
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Employment Practices Liability	
Covered Damages – Compensatory Damages and Emotional Injury Covered Acts – See policy for definition but will usually include discrimination, harassment, wrongful termination, and other workplace torts	
discrimination, harassment, wrongful termination, and other workplace torts Coverage Trigger – Occurrence (Preferred) and Claims Made	
Who is covered – Entity, Board, Executives, Managers, and others	
×51	
4	
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]
Sexual Misconduct and Abuse Liability	-
Covered Damages – Bodily injury and Emotional Injury	
Covered Acts – Inappropriate behavior, improper reporting Coverage Trigger – Occurrence (Preferred) & Claims Made	
Who is covered – Organization, Board, employees, and volunteers	
×250	
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Religious Freedom Liability	
Covered Damages – Emotional Injury	
Covered Activities – Communications, Religious activities, and Discriminatory Acts	
Coverage Trigger – Occurrence Who is covered: Entity, Board, Employees & Volunteers	
Social Energy Social Engloyees & Volumesia	
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Counseling Liability	
Covered Damages – Bodily injury and Emotional Injury Covered Activities: Counseling, mentoring, coaching Coverage Trigger – Occurrence Who is covered – Entity, Pastors, Employed and Lay Counselors	
7	
7	
Security Operations Liability	
Covered Damages – Bodily Injury and Emotional Injury Covered Activities – Security for sponsored events Coverage Trigger – Occurrence Who is Covered – Entity, Designated employees and volunteers serving on the "team" while acting within the scope of their authorized duties	
the team white acting within the scope of their authorized duties	
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8	
Umbrella or Excess Liability	
Additional liability coverage that "goes over" primary liability coverage	
Coverage amounts – Can be purchased in Million-Dollar increments	
9	

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Kevin J. Norton, CPCU knorton@lightwell.com 480-834-8139

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2025 CHURCH AND MINISTRY SEMINAR

Presented by Monica J. Stern, CPA, PLLC

Applying for 501(c)(3) Status

11



Applying for 501(c)(3) status

Churches are automatically exempt from income tax under IRC 501(c)(3).

Churches are not required to apply for exemption under 501(c)(3).



Applying for 501(c)(3) status

Entities that are not churches must apply.

Religious entity ≠ Church.

All churches are religious organizations, but not all religious organizations are churches.

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Applying for 501(c)(3) status

Churches MAY apply if they desire. Benefits of applying for 501(c)(3) status:

- Will have an official determination letter from the IRS
- Will be listed in the exempt organization search at IRS.gov
- May make it easier to prove the church is a 501(c)(3)

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Applying for 501(c)(3) status

Churches MAY apply if they desire. Benefits of applying for 501(c)(3) status:

 May be able to more easily access discounts and donations from businesses – although many limit church donations, regardless.



Applying for 501(c)(3) status

Downsides of applying:

- Churches must apply using the 1023 (not 1023EZ) and must complete additional schedules for churches
- Must disclose salaries and benefits of key employees and officers/directors
- Must provide up to 4 years of financial information or budgets

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Applying for 501(c)(3) status

Downsides of applying:

- Must disclose doctrine and other religious matters
- Application is open to public inspection. You must allow anyone who asks to look at the application.

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Applying for 501(c)(3) status

Downsides of applying:

- Cost the form is not "do it yourself" and requires hours of professional and staff time.
- Cost IRS fee is \$600.
- Applying does not change whether you file Form 990 or not. Churches are exempt from filing Form 990, but must request exemption in the application.



Applying for 501(c)(3) status

IRS publication 1828 can be used to prove that churches are automatically exempt under 501(c)(3).

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Applying for 501(c)(3) status

Fear Mongering – "Why Every Church Should be a 508(c)(1)(a) Church?"

- 508 governs the <u>filing</u> of Forms 1023 and 990 under code section 501(c)(3).
- Churches are exempt from filing forms under 508.
- 501 is the section that governs the tax-exemption, not 508.

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Applying for 501(c)(3) status

Do not fall for the Scam!

- "All 501(c)(3) ministries have waived their rights." "Sec. 508 entities ... are not exposed to public scrutiny."
- "Filing an application for non-profit status is not required. There is no annual income tax filing requirement such as the Form 990." (True for all Churches under 501(c)(3).



2025 CHURCH AND MINISTRY SEMINAR

Presented by Monica J. Stern, CPA, PLLC

Solar Energy Tax Credits for Nonprofits

22



Solar Energy Tax Credits for Nonprofits

The Inflation Reduction Act of 2022 significantly changed the ability for tax-exempt organizations to access tax credits.

Previously, tax-exempt organizations could not benefit from tax credits for solar energy because the credit could only be offset against income tax. No refunds were allowed.

23



Solar Energy Tax Credits for Nonprofits

Effective 1/1/2023, tax-exempt organizations can receive a <u>refundable</u> investment tax credit of 30%.

Qualifying installations:

- less than I mega-watt
- effective for photo-voltaic panels and/or battery storage and water heating
- are placed in service after 1/1/2023



Solar Energy Tax Credits for Nonprofits

"Placed in service" means when the system is fully functioning as designed.

System must be connected to the grid to be placed in service unless simply a storage system.

Timing matters!

25



Solar Energy Tax Credits for Nonprofits

Tax refund is claimed on form 990-T. Preregistration and ID.me is required before filing for the credit.

For projects beginning construction in 2024 or later, an additional 10% is available if the system contains required percentages of US domestic content. Domestic content panels are on average 2-3 times more expensive in 2025.

26



Solar Energy Tax Credits for Nonprofits

Allowable costs include:

- panels, inverters and other required equipment
- installation cost
- permits or development fees
- storage batteries (must be at least 3kw)
- sales tax
- car parking shade structures if designed primarily for the energy generating system.

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Solar Energy Tax Credits for Nonprofits

The One Big Beautiful Bill is canceling this program. To qualify for the 30%+ tax credit:

- Construction must begin prior to 7/4/2026, or
- If started later, must be full operational by 12/31/2027

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Solar Energy Tax Credits for Nonprofits

70.95 KW system					
Utility company	Arizona Public	Service		went online 1-2025	
	2023	2024	2025	Savings	
January	\$ 3,070.58	\$3,463.63	\$3,122.78		
February	\$ 3,141.73	\$2,581.91	\$1,673.45	\$ (908.46)	
March	\$ 2,096.72	\$2,259.70	\$1,119.22	\$ (1,140.48)	
April	\$ 2,491.35	\$2,595.35	\$1,140.89	\$ (1,454.46)	
May	\$ 3,306.19	\$3,151.70	\$1,809.87	\$ (1,341.83)	
June	\$ 3,844.58	\$4,453.99	\$2,803.17	\$ (1,650.82)	
July	\$ 5,522.04	\$5,925.51	\$3,967.73	\$ (1,957.78)	
August	\$ 4,906.55	\$5,958.32	\$4,829.18	\$ (1,129.14)	
September	\$ 5,308.58	\$4,552.57			
October	\$ 3,389.73	\$4,536.47			
November	\$ 3,034.19	\$2,625.18			
December	\$ 2,722.96	\$3,091.56			
Cost	\$ 185,000.00				
Less 30% tax refund	\$ (55,500.00)				
Net cost	\$129,500.00				
Projected savings	\$ 16,500.00	Savings will	increase as	costs go up over 10 year	ars
Pavback	7.85	years			

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2025 CHURCH AND MINISTRY SEMINAR

Presented by Julie Froke, EA

Trust as an Internal Control – Lessons from the Rita Crundwell Case



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Trust as an Internal Control

Who was Rita Crundwell?

- Comptroller/Treasurer for Dixon, Illinois (pop. 16,000)
- Known for being trustworthy and hardworking
- \bullet Owned a quarter horse empire of over 400 horses And...
- Perpetrator of the largest municipal fraud in US history
 \$53 million, 179 transactions over 20+ years

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Trust as an Internal Control

Anatomy of the Fraud (1990-2012)

- How she stole \$53 million:
 - ∘ Created a fake bank account: "RSCDA"
 - Reserve Sewer Capital Development Account
 - ${\scriptstyle \circ}$ Transferred funds from city accounts into RSCDA
 - \circ Fabricated invoices and documents to justify transfers
 - $^{\circ}$ Had total control over books, reconciliations, and audits



Real Invoice



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Trust as an Internal Control

Fake Invoice

- Logo missing
- Contact info missing
- City name different
- Spelling error
- No details of share computation
- "Now Due" vs "Total Due"



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Trust as an Internal Control

A Small City Impacted

- Budget cuts and Staffing
- Streets / Public Works / Infrastructure
- Police / Fire / Emergency/ Ambulance Services
- Deferred Projects and Deferred Repairs
- Capital & Development Projects
- Public Trust



How Was She Caught?

- 2011 Rita went on a long vacation
- The clerk requested bank statements
- Clerk discovered unfamiliar "RSCDA" account
- ullet Alerted Mayor o FBI involved
- Six-month investigation revealed massive fraud
- Arrested in 2012, sentenced to 19 years 7 months

 $^{\circ}$ Sentence Commuted by President Biden 12 / 2024

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Trust as an Internal Control

Key Failure – Trust was the Only Control "Everyone trusted her."

- Trust became a substitute for oversight
- No segregation of duties
- No independent review of bank statements
- No internal controls or checks
- A system of one-person control = massive risk

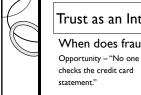
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Trust as an Internal Control

What Can We Learn?

- Trust is not a control it can be a vulnerability
- Financial stewardship is both spiritual and practical
- Accountability is not a lack of faith, but a safeguard
- Even faithful people face temptation



When does fraud happen?

checks the credit card

Pressure - "There's not any money to pay bills."

Rationalization - "They don't pay me enough anyway."



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Trust as an Internal Control

Internal Controls You Can Implement

- Segregate duties no one person handles everything
- Require two-person approvals for spending
- Have multiple people review bank statements independently
- Encourage vacations fraud is often uncovered this way

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Trust as an Internal Control

Internal Controls You Can Implement

- Establish spending limits
- Require written approval for purchases over a set amount
- Reconcile bank accounts monthly
- Have multiple people review bank account reconciliations independently
- Look for someone living above their means If you see something, say something!



An audit is not a substitute for internal controls!

- Fraud is caught by whistleblowers 43% of the time vs external audits 7% of the time
- Auditors missed giant red flags
- Small town the auditors were quite "cozy" with Rita

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Trust as an Internal Control

Recovery & Insurance Settlements

- Estimated stolen amount: \$53.7 million
- Recovered through asset sales: ~\$9 million
- Recovered through insurance settlements: ~\$40 million mostly from auditors
- Funds used to pay off city debt and rebuild infrastructure

44

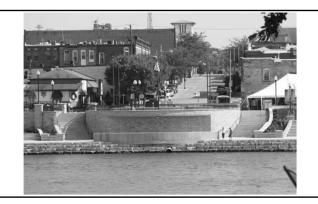




Recovery & Insurance Settlements

- Recovery fund set up from the sale of Crundwell's assets and from the settlements
- Projects included
- River Street revitalization
- Street repairs
- Bike paths
- · New vehicles and equipment

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47



Trust as an Internal Control

Reflection Questions

- Do you think "we're too small for fraud"?
- Is there a culture of accountability or blind trust?
- Are your checks and balances real or symbolic?
- Do staff feel safe reporting suspicious activity?
- Are we relying too heavily on one person?
- What would happen if your key financial person were suddenly unavailable?

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All the Queen's Horses available for viewing on:

- Apple TV
- Plex (free with ads)
- Amazon Prime (free with subscription)

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2025 CHURCH AND MINISTRY SEMINAR

Presented by Monica J. Stern, CPA, PLLC

Before You Donate to Another Charity

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Before You Donate to Another Charity

IRS 501(c)(3) status requires your tax-exempt entity to know how money donated to another charity is spent and that it is spent for 501(c)(3) purposes.

Do you know how another charity spends your money?



Before You Donate to Another Charity

Ways to monitor how money is spent:

- Financial statements, both Statement of Financial Position (balance sheet) and Statement of Activities (income statement)
- Annual reports
- Photographs or project reports if given for a project
- Site visits, if practical

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Before You Donate to Another Charity

Ways to monitor how money is spent:

- Receipts from the charity if donation was for a specific item
- Read the IRS Form 990. Request most current one from the Charity if not available at:
- https://www.irs.gov/charities-non-profits/tax-exemptorganization-search
- · https://projects.propublica.org/nonprofits/

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Before You Donate to Another Charity

Types of 990 filings:

- 990 required for Charities with ≥200,000 in revenue OR ≥500,000 in assets
- 990-EZ required for Charities with 50,000 199,999 in revenue AND <500,000 in assets
- 990-N required for Charities with < 50,000 in revenue AND <500,000 in assets
- 990-N is of little value. No financial information.



Before You Donate to Another Charity

Forms 990 and 990-EZ tell the story of the Charity. Form 990 is much more comprehensive.

Churches and church-controlled organizations do not file form 990. All other charities are required to file and they are required to provide you with a copy if you ask.

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Before You Donate to Another Charity

Questions to ask yourself:

- Is the form well prepared by a qualified outside party (CPA or EA)? Is it missing information? Is it inconsistent with what you know about the charity? Are all applicable lines filled in?
- Is the nature of the revenue consistent with the type of charity?

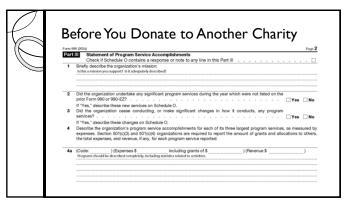
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Before You Donate to Another Charity

Questions to ask yourself:

- Are the stated mission and programs consistent with the intent of your gift?
- Can you understand the magnitude of the charity's work?



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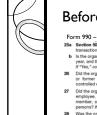


Before You Donate to Another Charity

Questions to ask yourself:

- Are there potential "red flag" comments on the return?
 - · Excess benefit transactions?
 - $^{\circ}$ Receivables from Officers, Directors or Key Employees?
 - $^{\circ}$ Business relationships with Officers, Directors or Key Employees?

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Before You Donate to Another Charity



Before You Donate to Another Charity

Questions to ask yourself:

- Is the board independent?
- $^{\circ}$ Are there enough board members (5+)?
- $^{\circ}$ Are an excess number of members related to each other?
- \circ Are board members compensated for being board members?

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Before You Donate to Another Charity

Questions to ask yourself:

- Does the Charity compensate its key employees fairly?
 - $^{\circ}$ Are salaries not higher than other similar charities pay?
 - Are salaries unreasonably low or non-existent?
 - · Are benefits reasonable?
 - $^{\circ}$ Does it appear board members are devoting reasonable time to the Charity?

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Before You Donate to Another Charity

(A) Name and title	(B) Average hours	Position (do not check more than one box, unless person is both an officer and a director/trustee)					an	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Koy employee	Highest compensates employee	Former	from the organization (W-2/ 1099-MSC/ 1099-NEC)	from related organizations (W-2/ 1099-MSC/ 1099-NEC)	compensation from the organization and related organization
19			T	Г	T	-	T			
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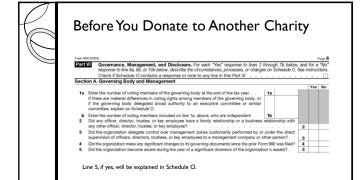


Before You Donate to Another Charity

Questions to ask yourself:

- Was there a significant diversion of the organization's assets? Defined as the lessor of:
 - · \$250,000
 - ${}^{\circ}$ 5% of the gross receipts for the year
 - ${}^{\circ}$ 5% of total assets at the end of the year

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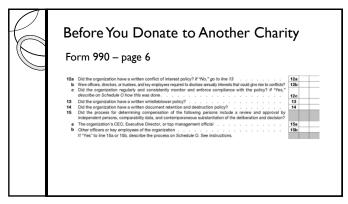
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Before You Donate to Another Charity

Questions to ask yourself:

- Does the Charity have basic policies in place?
- \circ Conflict of Interest policy, with annual disclosures
- ${}^{\circ}\, \text{Whistleblower policy}$
- Document retention and destruction policy
- · Adequate compensation review policies



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Before You Donate to Another Charity

Questions to ask yourself:

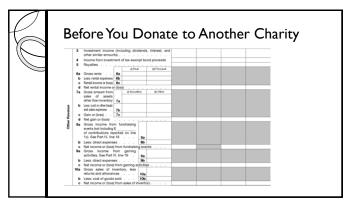
- Does the Charity have a broad mix of revenues appropriate to the type of organization?
 - Some charities will have low contributions and high program revenues (schools for example).
 - ${\scriptstyle \circ}$ Some charities have only contributions.
 - Is investment income unduly high?
 - $^{\circ}$ Is unrelated business income unduly high?

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Before You Donate to Another Charity

					Total revenue	(B) Related or exempt function revenue	(C) Unvoluted business revenue	(D) Revenue exclud from tax unde sections 512-5
2	1a	Federated campaigns	1a					
5	ь	Membership dues	1b					
ξl	0	Fundraising events	10					
5	d	Related organizations	1d					
륌	e	Government grants (contributions)	1e					
contributions, Units, Grants and Other Similar Amounts	1	All other contributions, gifts, grants, and similar amounts not included above	11					
g O D	9	Noncash contributions included in lines 1a-1f	10	s				
ē	h	Total. Add lines 1a-1f	_					
П				Business Code				
	20							
	ь							
Revenue	0							
ŝ	d							
Œ	e							
	1	All other program service revenue .						
	a	Total. Add lines 2a-2f						



70

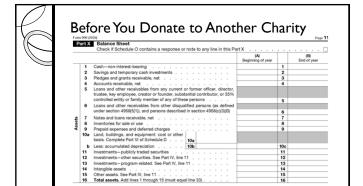


Before You Donate to Another Charity

Questions to ask yourself:

- Does the balance sheet contain any unusual items?
- Is the cash/investments level reasonable for the size of the Charity?
- Are there loans to officers?
- · Are accounts payable unduly high?
- $^{\circ}$ Is the level of debt appropriate for the asset level?

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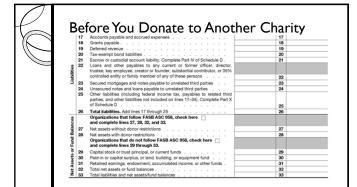


Before You Donate to Another Charity

Questions to ask yourself:

- Are the net assets positive, but reasonable?
- If negative, Charity is spending more than they take in.
- $^{\circ}$ If very large, Charity may not need your money and could be offering more programs.
- If there are restricted net assets, is the cash adequate to cover the restricted balance?

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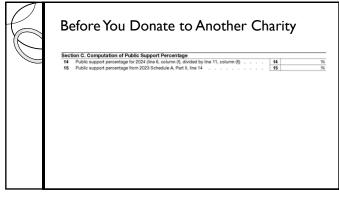
74



Before You Donate to Another Charity

Questions to ask yourself:

- Is the Charity's public support percentage on Schedule A greater than the minimum 33.333%?
 - $^{\circ}$ A low percentage indicates the Charity may not have a broad donor base and would be hurt by the loss of large donors.
 - $^{\circ}$ A higher percentage indicates they are not as dependent on a few large donors.



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Before You Donate to Another Charity

Questions to ask yourself:

- Is Schedule L present for Transactions with Interested Persons?
 - Is the Charity engaging in Excess Benefit Transactions, unreasonable compensation or lending money to Board Members, Officers or Key Employees? These are all red flags required to be disclosed.

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Before You Donate to Another Charity

Keep your eyes open!

Modest Needs Foundation, CEO arrested for embezzling \$2.5 Million. 990 red flags:

- He prepared the 990 himself.
- He reported theft as grants to individuals. 990 reflects a high amount of grants (\$984,558), with a low number of grants (5,286) \$18,626 per person. Modest???



Before You Donate to Another Charity

Keep your eyes open!

Prescott Area Habitat for Humanity, Executive Director arrested for embezzling \$400,000. 990 red flags:

- Used a firm, but not well prepared.
- Reported theft as "Unclassified Cost/Adjust" in expenses.

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Before You Donate to Another Charity

Keep your eyes open!

Unnamed Valley Charity – 990 prepared by me 990 red flags:

- Disclosed significant diversion
- Disclosed excess benefit transactions
- No policies
- Significant receivable from officer

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Before You Donate to Another Charity

Keep your eyes open!

Review Form 990 to learn more about the charity you are supporting.



2025 CHURCH AND MINISTRY SEMINAR

Presented by Monica J. Stern, CPA, PLLC

One Big Beautiful Bill Act

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One Big Beautiful Bill Act

Signed into law July 4, 2025

- Some provisions are retroactive
- Some provisions are for future years
- Ends some programs
- Creates other programs
- Expands some programs
- Restricts other programs

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One Big Beautiful Bill Act

What is not in the bill: The parking lot tax





Tipped Employees, effective 1/1/2025

- Employees get a deduction of up to \$25,000.
- Employee is not required to itemize.
- Employer taxes and 941 reporting do not change.

If your Church has a coffee shop, tips are required to be reported properly through your payroll system.

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One Big Beautiful Bill Act

Overtime Pay, effective 1/1/2025

- Employees who receive overtime pay that is required by the Fair Labor Standards Act receive a deduction for the half-time portion received.
- Employee is not required to itemize.
- Employer taxes do not change.
- Employer must track in payroll software.

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One Big Beautiful Bill Act

55555	VOID O	Employee's social security manuer	OMB No. 15					
b Employer identifi-	cation number (ER	1 Wages, tips, other compensation 2 Federal income to				tec withheld		
e Employer's name	, address, and ZE	ode code		3 5	ocial security wages	4 Socia	al security to	ax withheld
				5 M	edicare wages and tips	6 Medi	care tax wit	thinks
				7 Se	Ify = Box T2a	8 Alloo	ated tips	
d Control number				9		10 Depe	ndent care	benefits
Employee's first r	Employee's first name and initial Last name				onqualified plans	12a See TP	12a See instructions for box 12 TP qualified tips	
* this is th	e half-time	portion only, not time-a	ınd-a-half	Ü	player pan pixper	TT	qual	ified OT*
https://ho	me.treasury	g.gov/system/files/136/T	îpped-Occ	14a C upatic		120 2025.pdf		
f Employee's addre	ns and ZIP code			14b T Rec	reasury typped occupation co puired in 2026	de 1		,
15 State Employer's	s state ID number	16 State wages, tips, et-	c. 17 State inco	me tax	18 Local wages, tips, etc.	19 Local in	oome tax	20 Locality name
			70	<u> </u>	December of	of the Years	r bitomi	Revenue Service
W-2	Wage and	Tax Statement	50	4	Fo	r Privacy Act	and Paper	rwork Reduction



Charitable Contributions, effective 1/1/2026

- Non-itemizers will be allowed a deduction of up to 1,000/2,000 for charitable contributions
- High income donors will see less tax savings by donating. Savings will be limited to no more than the 35% tax bracket and only donations that exceed .5% of adjusted gross income.

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One Big Beautiful Bill Act

Charitable Contributions, effective 1/1/2026

 Donors older than 70 ½, will see increased savings by donating through their IRA accounts rather than directly.

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One Big Beautiful Bill Act

State and Local Income Tax Deduction – effective 1/1/2025

- Previously limit was \$10,000, now is \$40,000
- Includes property tax, state income tax, auto tags, STO contributions in lieu of state tax.
- More people will be itemizing under this structure. Donations will be more valuable.



1099-Misc and 1099-NEC, effective for filing 2026 forms in 2027

- Changes filing requirement from \$600 to \$2,000
- · Limit will adjust with inflation each year
- Likely will result in much fewer filings
- 2025 remains at \$600

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One Big Beautiful Bill Act

Employee Retention Credit – effective 1/31/2024

- Only claims filed by 1/31/2024 for Q3 and Q4 2021 will be valid.
- Claims filed prior to that date are still being processed.

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One Big Beautiful Bill Act

Moving expensive reimbursements, effective 1/1/2018

- Made permanent the provision of the TCJA of 2017 to not allow tax-free reimbursements of moving expenses or deductions
- Employers can only reimburse on a taxable basis.



New Scholarship Granting Organizations, effective 1/1/2027

- Can accept contributions and a donor can receive a dollar-for-dollar Federal Tax Credit of up to \$1,700/\$3,400
- Credits must be reduced by any state tax credit received
- Has income limitations for students

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One Big Beautiful Bill Act

New Scholarship Granting Organizations, effective 1/1/2027

- State must agree to participate likely will be folded into the AZ STO programs
- Will benefit more taxpayers at the Federal level due to Arizona's low tax rate of 2.5%

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One Big Beautiful Bill Act

Effect on lower-income taxpayers – effective I/I/2026

- Medicaid restrictions (AHCCCS in AZ)
- Too poor for a subsidy too rich to get Medicaid
- Healthcare subsidy reductions and increased repayments of overpaid subsidies

Churches are likely to see benevolence requests increase.



2025 CHURCH AND MINISTRY SEMINAR

Presented by Barbara L. Starley, CPA

PAYROLL COMPLIANCE **SELF-AUDIT CHECKLIST**

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Primary Reports You Want to See

- Statement of Financial Position (Balance Sheet)
- Statement of Activity (Profit & Loss)
- Payroll Journal/Summary/Register
- Previous Year W-2s
- Previous Year 1099s (NEC & Misc)

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What You're Looking For...

Statement of Financial Position

- Payroll Liability Accounts: up-to-date with accurate balance
 - √ Payroll Taxes are paid
 - ✓ Garnishments are paid ✓ Retirement Contributions are paid
- Employee Advances: up-to-date with accurate balance
- ✓ Account Balance is up-to-date
- $\checkmark\,\mbox{Repayment plan, if not immediate, is in writing}$
- Cash Surrender Value [CSV] on Key Person Insurance, if applicable
- ✓ Loan(s) against CSV have been recorded as an offset
- Discretionary Fund Account
- ✓ Expenses are accountable (receipts attached)
 ✓ Expenses include description of "business purpose"
- ✓ Non-Accountable Expenses are TAXABLE



Statement of Activity

- PERSONNEL
- ✓ Compensation (Employees [EE] only, no Independent Contractors [IC])
 - Clergy
- Non-Clergy
- ✓ Benefits
- Health Insurance (net of any EE withholding)
- Payroll Taxes (Employer [ER] share only)
- Retirement Plan (ER Contributions only)
- Work Comp Insurance
- ✓ Other Payroll-Related Costs
- Background Checks
- Key Person Insurance Expense (verify that organization is beneficiary)

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What You're Looking For...

Payroll Journal/Register/Summary

- Payroll Taxes
- ✓NO Federal Unemployment Taxes shown as Employer Taxes
 - ✓NO AZ Unemployment Taxes shown as Employer Taxes (for Churches)
 - Exception: Voluntary Election to Participate
 - Exception: Nonprofits (other than churches) with > 4 Ees
 - Exception: Election of Alternative Reimbursement Payment Option
- Clergy Payroll
- $\checkmark \mbox{Compensation is split between "Salary" and "Housing"}$
- \checkmark NO Social Security or Medicare Taxes are withheld (or matched)
- ✓ Federal & State Taxes are not mandatory, but CAN be withheld

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What You're Looking For...

Payroll Journal/Register/Summary (continued)

- Non-Clergy Employees
 - ✓ Compensation is shown as "Salary" for EXEMPT Employees
 - $\bullet \ \ Confirm \ job \ duties \ align \ with \ DOL^* \ work \ test \ (\textit{Executive/Administrative/Professional})$
 - Confirm salary meets minimum FLSA* threshold (\$684/week = \$35,568/year)
 - ✓ Compensation is (preferably) shown as "Hourly" for Non-Exempt EEs
 - Confirm hours reflect actual (or, at a minimum, expected) hours to be worked
 Confirm hourly rate meets STATE minimum wage (\$14.70/hr.as of I/I/2025)
 - Confirm hourly rate meets CITY minimum wage if > State (Flagstaff = \$17.85/hr. as of 1/1/2025)

*Abbreviations:
DOL = Department of Labor
FLSA = Fair Labor Standards Act

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Payroll Journal/Register/Summary (continued)

- Taxable Benefits
 - $\checkmark Reimbursements \ for \ personal \ health \ insurance \ (including \ Medicare \ premiums)$ are taxable.
 - Exception: Organization has a formal ICHRA plan in writing and in effect
 - Note: Health Sharing premiums are considered personal plans, even if all EEs are covered and are taxable
 - ✓ Non-Accountable Allowances are taxable, including:
 - Auto Allowances
 - Fully Paid Cell Phone Expenses
 - Discretionary Funds

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What You're Looking For...

Payroll Journal/Register/Summary (continued)

- Paid Time Off Accruals
- ✓ Mandated Paid Sick leave is calculated, accrued, and communicated to EEs
 - Accrual rate = I hour of paid sick time for every 30 hours worked
- Employer is NOT required to pay out the value of any unused sick leave at end of year
- $\bullet\,$ Sick time accrual depends on size of Employer
 - · Under 15 employees = max accrual of 24 hours
- 15 or more employees max accrual of 40 hours
- · Rollovers are required, but only to maximum accrual amount
- Employer may opt to provide full annual amount of sick time at the start of the year

• Front-loading mandated paid sick leave eliminates the need to roll over unused time

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What You're Looking For...

Payroll Journal/Register/Summary (continued)

- ✓ Paid Time Off Accruals (continued)
- Employer is NOT required to pay out unused sick time when an EE leaves employment for any reason
- Permitted Time Used is deducted from Accrual
- Time off may be used for:
- Employee's own medical care
- To care for a family member
- When employee is exposed to a communicable disease
 For situations involving domestic violence, sexual violence, abuse, or stalking



Prior Year W-2s

- Box I
- Clergy Salary Portion of Compensation + Taxable Benefits
- Non-Clergy Compensation + Taxable Benefits
- Box 2
- · Federal Income tax withheld from paychecks
- Federal Income tax is not mandatory for Clergy • but Clergy may request optional withholding
- Boxes 3, 4, 5 & 6
- For Clergy all 4 boxes should be blank or show \$0
- For Non-Clergy all 4 boxes should show figures

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What I'm looking for...

Prior Year W-2s (continued)

- Box 12
- Retirement Plan Contributions (code = type of plan)
- Health-Related Pre-Tax Benefits (if ER has 250 or more W-2s)
- Taxable cost of Group-Term Life Insurance >\$50,000
- Box 14
- Clergy Housing Portion of Compensation
- State Section
- State Income (generally matches Box I in AZ)
- State Tax withheld
- · State Income tax withholding is not mandatory for Clergy • but Clergy may request optional withholding

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What I'm looking for...

Prior Year 1099s

- · 1099-NEC Recipients
- √W-9 on file
- ✓ Expenses separate from PERSONNEL on Stmt. of Activity
- ✓ Properly classified as Independent Contractors
- Consider CONTROL factors:
- Financial, Time/Supervision/Training, Tools Provided
 Integration of services with Organization's purpose



Prior Year 1099s (continued)

- 1099-MISC Recipients
 - √W-9 on file
 - Backup withholding required if payee does not provide ad valid TIN (taxpayer identification number)
 - ✓ Rent & Royalties are most common
 - Rents are reported if amount paid is > \$600/year
 - Threshold will increase to \$2,000 for tax year 2026
 - · Threshold will adjust for inflation in subsequent years
 - Royalties must be reported if amount paid is > \$10/year

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What You're Looking For...

DOCUMENTATION

- Job Descriptions
- Employee Handbook
- Housing Allowance Worksheets
- Board Minutes
- Employee Records

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What You're Looking For...

DOCUMENTATION (continued)

- Job Descriptions
 - ✓Reflect current job duties
 - ✓ For Clergy job description includes "clergy" duties
- Employee Handbook
 - ✓Updated regularly
 - ✓Updates are consistent with current Federal & State laws
 - √ Federal COBRA or AZ Mini-COBRA are provided (if required)
 - ✓Employees are not entitled to Unemployment Benefits
 - See Exceptions on Slide #5

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DOCUMENTATION (continued)

- Housing Allowance Worksheets/Approvals
 - ✓ Worksheet includes the "lesser of 3" comparison
 - ✓ Worksheet includes approval signature and date
 - ✓ Worksheet is "current" or "evergreen"
- Board Minutes
- $\checkmark \mbox{Board Decisions}$ regarding payroll are in alignment with rules & regs
- ✓ Board Decisions regarding payroll are consistent with payroll records

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What You're Looking For...

DOCUMENTATION (continued)

- Employee Records
- ✓ Receipt and understanding of Employee Handbook is on file
 - $\checkmark \text{Job Descriptions are current for what each person does}$
 - √ Form I-9 and Tax Withholding Documents are on file & match payroll records
 - Note: You do NOT need to get an updated W-4, A-4, or I-9 every year
 - $\begin{tabular}{ll} \checkmark \end{tabular} \begin{tabular}{ll} Elections to participate or opt-out of coverages/benefits are signed and on file \end{tabular} \label{tabular}$
 - ✓Emergency contact is current

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Quick Recap & Take-Away...

Primary Reports Work Together

- Statement of Financial Position (Balance Sheet)
- Statement of Activity (Profit & Loss)
- Payroll Journal/Summary/Register
- Previous Year W-2s
- Previous Year 1099s (NEC & Misc)

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Need additional help... Contact Information









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2025 CHURCH AND MINISTRY SEMINAR

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Federal and State Electronic Payment Requirements

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Federal Electronic Payment Requirements

Presidential Order 3/2025 mandates IRS Electronic Payments effective 9/30/2025*.

NO MORE CHECKS FOR TAX PAYMENTS – INDIVIDUAL OR BUSINESS!

Mandate includes balance due notices for penalties and interest

*effective date for individuals expected to be early 2026.



Federal Electronic Payment Requirements

All government agencies are moving to require ID.me for all activities.

ID.me

- · Assigned to an individual, not a company
- Can use for both business and personal activities
- Can use multiple email addresses
- Identifies you as an individual
- Must set up in advance and upload personal identifying information.

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Federal Electronic Payment Requirements

Approved methods:

- IRS Direct Pay
 - ∘ Free
 - · No sign-in required
 - Must use bank account
 - ${}^{\scriptscriptstyle \circ}$ Can change or cancel within two days

https://directpay.irs.gov/directpay/businesspayment

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Federal Electronic Payment Requirements

Approved methods:

- EFTPS (will become TC2 program in 2026)
- \circ Free
- · Enrollment in advance is required
- ${}^{\circ}\,\text{Must use bank account}$
- \circ Can change or cancel up to two days before scheduled date

https://www.eftps.gov/eftps/



Federal Electronic Payment Requirements

Approved methods:

- Electronic Funds Withdrawal
 - ∘ Free
 - o Only available when return is e-filed by tax professional
- ${}^{\circ}\,\text{Must use bank account}$
- ${}^{\circ}$ No changes once sent

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Federal Electronic Payment Requirements

Approved methods:

- Same Day Wire
 - $^{\circ}$ Used for making a payment on the due date
 - ${\scriptstyle \circ}$ Requires taking an IRS worksheet to the bank
- Must use bank account
- No changes once sent
- Bank wire charges apply

 $\frac{https://download.eftps.com/SameDayPaymentWorksheet.}{pdf}$

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Federal Electronic Filing Requirements

Must e-file W-2 and 1099 forms if business has 10 or more TOTAL information returns.

Rule was effective 1/1/2023.

All 990 series returns must be e-filed.



Arizona Electronic Payment Requirements

Must make electronic payments when annual liability exceeds \$500:

- Transaction privilege tax (sales tax)
- Withholding for employees
- Corporate income tax (UBIT)

Note – once threshold is met, all payments must be electronic, not just those over \$500.

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Arizona Electronic Payment Requirements

How to make payments:

- Must enroll in advance
- Can pay by bank withdrawal or credit card
- Fees apply for credit card use
- Can also file on line

https://www.aztaxes.gov

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Arizona Electronic Filing Requirements

Forms that must be e-filed:

- W-2 forms
- Withholding, if the average quarterly liability was \$125 or more during the prior year
- Transaction privilege tax if over \$500 per year
- 1099 forms but only if there is state withholding https://www.aztaxes.gov

https://azdor.gov/e-file-process/e-services-w-2-1099



EFTPS letters in August

Letters sent 8/15 to remind taxpayers to check that their payroll service is actually paying the taxes.

Check EFTPS periodically to be sure payments are made.

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2025 CHURCH AND MINISTRY SEMINAR

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Form 720 Filing Requirements

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Form 720

Form 720 covers a variety of excise taxes.

Most common for nonprofits is: Patient-Centered Outcomes Research Institute fee

Churches are not exempt from filing Form 720. This fee was implemented in 2012.



Form 720

Fee applies if the entity has:

- Health reimbursement arrangement (HRA)
- Qualified Small Employer HRA (QSEHRA)
- Individual Coverage HRA (ICHRA)

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Form 720

These plans are not included:

- Group insurance plans
- Standalone dental or vision plans
- Health Savings Accounts (HSA)
- Health Flexible Spending Account (FSA)

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Form 720

Fee is based on the plan year.

Example – fee for a plan year 10/1/2024 – 09/30/2025 is \$3.47 times the average number of lives covered under the plan.

Form is filed for 2^{nd} Q ending 6/30 and due 7/31. Entire year is reported once annually on this date.

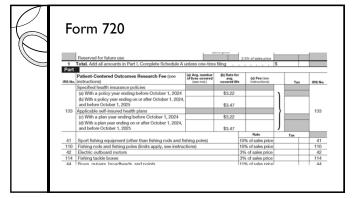


Form 720

Filing for 720:

- Complete part II, line 133
- Complete Part III
- Ignore other pages of the 8-page form.
- Penalties and interest apply for late filing/payment.
- Maximum penalty is the lesser of \$510 or 100% of the tax.

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Form 720

If you did not file by 7/31, do so now.

Consider filing all late returns if your church had requirements in those years.



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Handling Cash at Events and Stores

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Handling Cash at Events and Stores

Controls over cash receipts at events or stores is vital.

- Concerts
- Thrift stores or gift shops
- Donation tables at events
- Merchandise tables at events
- Sporting events

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Handling Cash at Events and Stores

Ways to improve internal controls:

- Two people involved in sales
 - Unrelated to each other
 - $^{\circ}$ Not involved in accounting for transactions
- Use of a platform, like Square
 - $^{\circ}$ Reports must be available online to the accounting department
 - $^{\circ}\,\text{Can}$ accept both cash and credit card



Handling Cash at Events and Stores

Ways to improve internal controls:

- Require that all transactions be entered at the time of the transaction
 - $^{\circ}$ Protects the individuals involved from being falsely accused
- Immediate deposit of cash
- ${}^{\circ}$ Receipt provided to accounting department
- · Cash should not be held for future expenses
- Timely reconciliation by accounting department of deposits to reports

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Handling Cash at Events and Stores

Simply downloading transactions and posting without reconciliation is not adequate.

Investigate discrepancies immediately.

For ticket sales, consider using prenumbered tickets and reconciling the number sold to the sales amount or use a service like Eventbrite.

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Handling Cash at Events and Stores

Do not tempt your neighbor!

Internal controls protect everyone involved.



2025 CHURCH AND MINISTRY SEMINAR

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The Church Network

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The Church Network

What is The Church Network?

- Inter-denominational professional association
- Strengthens and connects administrative church leaders 1,400+ members
- Offers networking and continuing education
- Can become a Certified Church Administrator
- National Dues are \$225 annually
- Greater Phoenix Chapter has no annual dues

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The Church Network - Heidi Zinn

Heidi was awarded the 2025 Marvin Myers Service Award by TCN National as a "rising star".





The Church Network

Need more information? https://thechurchnetwork.com/

Join the Greater Phoenix Chapter: QR code or https://forms.gle/NP4oEUNSGDb7bU2T6



Join the Church Admin Community forum by emailing: churchadmin+subscribe@groups.io